

Index

All Funds Recognized in Budget Ordinance	51	Fund Balance Available, Broadband Fund	246
All Fund Recognized in Internal Service Fund		Fund Balance Available, Community Development Fund	275
Spending Plans	54	Fund Balance Available, Downtown Development Fund	287
Budget Comparison by Fund	57	Fund Balance Available, Electric Fund	183
Budget Preparation Timeline	22	Fund Balance Available, Gas Fund	206
Budget Process	21	Fund Balance Available, General Fund	90
Budget Summary - All Funds	55	Fund Balance Available, Industrial Air Center Fund	325
Budgetary/Accounting Basis	26	Fund Balance Available, Mass Transit Fund	312
Capital Improvement Plan Executive Summary	368	Fund Balance Available, Stormwater Management Fund	263
Capital Outlay, Development Services	148	Fund Balance Available, Water Resources Fund	225
Capital Outlay, Electric Fund	187	Fund Balance Available, Wilson Cemetery Commission	299
Capital Outlay, Financial Services	114	Fund Structure	24
Capital Outlay, Fire	133	Glossary	406
Capital Outlay, Gas Fund	209	Guiding Financial Principles	23
Capital Outlay, Parks and Recreation	157	Guide for Reviewing the Budget	17
Capital Outlay, Planning and Community Revitalization	142	Impact of Capital Projects Budget	337
Capital Outlay, Police	127	Key Revenue Source Analysis	66
Capital Outlay, Public Works	166	Long Range Planning	364
Capital Outlay, Stormwater Management Fund	265	Long-term Debt	61
Capital Outlay, Water Resources Fund	229	Multi-Year Long Term Financial Forecasting	389
Capital Outlay, Wilson Cemetery Commission	301	Personnel Summary, Administrative Services	94
Community Facts and Statistics	42	Personnel Summary, Broadband	248
Council Goals	46	Personnel Summary, Development Services	148
Description of Revenue Sources, Broadband Fund	243	Personnel Summary, Downtown Development Fund	289
Description of Revenue Sources,		Personnel Summary, Electric Fund	185
Community Development Fund	273	Personnel Summary, Financial Services	113
Description of Revenue Sources,		Personnel Summary, Fire	133
Downtown Development Fund	285	Personnel Summary, Gas Fund	208
Description of Revenue Sources, Electric Fund	179	Personnel Summary, Group Insurance Benefits	331
Description of Revenue Sources, Gas Fund	203	Personnel Summary, Human Resources	122
Description of Revenue Sources, General Fund	83	Personnel Summary, Mass Transit Fund	314
Description of Revenue Sources, Industrial Air Center Fund	323	Personnel Summary, Parks and Recreation	156
Description of Revenue Sources, Mass Transit Fund	309	Personnel Summary, Planning and Community Revitalization	142
Description of Revenue Sources, Stormwater		Personnel Summary, Police	127
Management Fund	261	Personnel Summary, Public Works	165
Description of Revenue Sources, Water Resources Fund	221	Personnel Summary, Risk Management Fund	333
Description of Revenue Sources, Wilson Cemetery		Personnel Summary, Stormwater Management Fund	265
Commission	297	Personnel Summary, Water Resources Fund	227
Expenditure Summary, Broadband Fund	244	Profile of the City	28
Expenditure Summary, Community Development Fund	274	Program Summary, 2021 Rebuilding American Infrastructure	
Expenditure Summary, Downtown Development Fund	286	With Sustainability and Equity (RAISE) – Hominy Creek	
Expenditure Summary, Electric Fund	180	Greenway and Trail Network Plan	359
Expenditure Summary, Gas Fund	205	Program Summary, 2022 Economic Development Initiative	347
Expenditure Summary, General Fund	87	Program Summary, 2022 Environmental Protection Agency	
Expenditure Summary, Industrial Air Center Fund	324	(EPA) Brownfield Assessment	342
Expenditure Summary, Mass Transit Fund	310	Program Summary, 2023 Economic Development Initiative	347
Expenditure Summary, Stormwater Management Fund	262	Program Summary, 2025 Public Street Maintenance	
Expenditure Summary, Water Resources Fund	222	and Construction	346
Expenditure Summary, Wilson Cemetery Commission	298	Program Summary, 2026 Public Street Maintenance	
Financial Plan, Group Insurance Benefits	330	and Construction	346
Financial Plan, Operations Center	335	Program Summary, 24" Water Main Replacement	355
Financial Plan, Risk Management	332	Program Summary, 301 Corridor Improvements	360
Full-time Positions, Summary	75	Program Summary, Administrative Services	96

Program Summary, American Rescue Plan Act (ARPA)	348	Program Summary, Hominy Swamp Stormwater Park	358
Program Summary, Billing, Collections, Customer Service, and Credit	117	Program Summary, Human Relations	107
Program Summary, Broadband Administration	249	Program Summary, Human Resources	123
Program Summary, Broadband Headend Engineering	251	Program Summary, Industrial Air Center	327
Program Summary, Broadband Operations	250	Program Summary, Intergovernmental Projects	105
Program Summary, Broadband Programming	252	Program Summary, Key Accounts and Marketing	193
Program Summary, Campus 587 Water Line	356	Program Summary, Lake Wilson Improvements and Reid Street Improvements	345
Program Summary, Campus at 587 Electric Transmission Lines, Point of Delivery Stations, and Substation	360	Program Summary, Lake Wilson Dam Rehabilitation	353
Program Summary, Cherry Hotel	348	Program Summary, Land Development	150
Program Summary, City Attorney	97	Program Summary, Lead Service Line Inventory	356
Program Summary, Communications and Marketing	99	Program Summary, Mass Transit Administration	315
Program Summary, Communications and Marketing (Administration and Rehabilitation)	278	Program Summary, Mass Transit Operations	316
Program Summary, Community Development		Program Summary, Mayor and Council	95
Program Summary, Community Risk Reduction	136	Program Summary, Miracle Field	344
Program Summary, Construction Standards	149	Program Summary, Municipal Service District	291
Program Summary, Corporate Parkway Substation	361	Program Summary, Nash Street Parking and Streetscape	349
Program Summary, Dam Infrastructure Improvements	355	Program Summary, Natural Gas Distribution Infrastructure	361
Program Summary, Debt Service (Broadband)	255	Program Summary, Neighborhood Improvement	151
Program Summary, Debt Service (Electric)	196	Program Summary, North Carolina Department of Environmental Quality	357
Program Summary, Debt Service (Gas)	215	Program Summary, Outdoor Sports and Recreation Facility	349
Program Summary, Debt Service (General)	104	Program Summary, Other Community Projects (Electric)	195
Program Summary, Debt Service (Water Resources)	236	Program Summary, Other Expenditures (Gas)	214
Program Summary, Digester Heat Exchanger	357	Program Summary, Parking and Traffic	172
Program Summary, Downtown and Business Development	144	Program Summary, Parks	159
Program Summary, Downtown Development	290	Program Summary, Pender Street Park Improvements	350
Program Summary, Downtown Utility Relocation/Replacement	354	Program Summary, Pickleball Complex	350
Program Summary, Economic Community Investment - Downtown Building Revitalization	351	Program Summary, Planning and Community Revitalization	143
Program Summary, EDA Broadband Deployment	362	Program Summary, Police Field Operations	128
Program Summary, Electric Administration	188	Program Summary, Police Support Services	129
Program Summary, Electric Distribution	192	Program Summary, Print Services	118
Program Summary, Engineering and System Planning	189	Program Summary, Public Works Administration	167
Program Summary, Engineering	170	Program Summary, Purchase of Gas	213
Program Summary, Environmental Services	169	Program Summary, Purchase of Power	191
Program Summary, Facility Services	101	Program Summary, Purchasing and Warehouse	116
Program Summary, Financial Services Administration and Accounting	115	Program Summary, Rail Station Canopy Replacement	344
Program Summary, Fire Administration	135	Program Summary, Recreation	158
Program Summary, Fire Maintenance	137	Program Summary, Reservoirs	160
Program Summary, Fire Operations	134	Program Summary, Risk Services	334
Program Summary, Fire Training	138	Program Summary, Rural Downtown Economic Development	351
Program Summary, Fleming Stadium II Repairs	343	Program Summary, Splash Pad	345
Program Summary, Fleet Maintenance	171	Program Summary, Stormwater Management	266
Program Summary, Gas Administration	210	Program Summary, Stormwater Stadium Infrastructure	359
Program Summary, Gas Distribution	211	Program Summary, Street Maintenance	168
Program Summary, General Government	103	Program Summary, System Control and Communications	190
Program Summary, Geographic Information Systems	152	Program Summary, Technical Support Services	253
Program Summary, GigEast Exchange	109	Program Summary, Toisnot Park Renovations	343
Program Summary, Governmental Community Projects (Electric)	194	Program Summary, Toisnot Reservoir Forebay	358
Program Summary, Governmental Community Projects (Water)	235	Program Summary, Unified Communications Center	254

Program Summary, Upper Bloomery Outfall Replacement	354		Revenues, Other Sources, and Fund Balance	
Program Summary, Urgent Repair Program 2024	279		Stormwater Management Fund	260
Program Summary, Utility Locators	212		Revenues, Other Sources, and Fund Balance	
Program Summary, Wastewater Collection	234		Water Resources Fund	220
Program Summary, Water Distribution	232		Revenues, Other Sources, and Fund Balance	
Program Summary, Water Reclamation	233		Wilson Cemetery Commission	296
Program Summary, Water Resources Administration	230		Strategic Measures	402
Program Summary, Water Treatment	231			
Program Summary, Wedgewood	161			
Program Summary, Wilson Mall Project	342			
Program Summary, Wiggins Mill Electrical Upgrades	352			
Program Summary, Wiggins Mill Expansion/Conversion	352			
Program Summary, Wiggins Mill Raw Water Dam/Pump Station Mitigation	353			
Program Summary, Wilson Cemetery Commission Administration and Operations	302			
Program Summary, Wilson Smart Agriculture Facility	362			
Property Tax	64			
Revenue and Expenditure Summary, Broadband Fund	240			
Revenue and Expenditure Summary, Community Development Fund	270			
Revenue and Expenditure Summary, Downtown Development Fund	282			
Revenue and Expenditure Summary, Electric Fund	176			
Revenue and Expenditure Summary, Gas Fund	200			
Revenue and Expenditure Summary, General Fund	79			
Revenue and Expenditure Summary, Industrial Air Center	320			
Revenue and Expenditure Summary, Mass Transit Fund	306			
Revenue and Expenditure Summary, Stormwater Management Fund	258			
Revenue and Expenditure Summary, Water Resources Fund	218			
Revenue and Expenditure Summary, Wilson Cemetery Commission	294			
Revenues, Other Sources, and Fund Balance Broadband Fund	242			
Revenues, Other Sources, and Fund Balance Community Development Fund	272			
Revenues, Other Sources, and Fund Balance Downtown Development Fund	284			
Revenues, Other Sources, and Fund Balance Electric Fund	178			
Revenues, Other Sources, and Fund Balance Gas Fund	202			
Revenues, Other Sources, and Fund Balance General Fund	81			
Revenues, Other Sources, and Fund Balance Industrial Air Center Fund	322			
Revenues, Other Sources, and Fund Balance Mass Transit Fund	308			