LONG RANGE
CAPITAL PLANNING
(CIP)

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Multi-Year Long-Term Financial Forecasting

MULTI-YEAR LONG-TERM FINANCIAL FORECASTING

As any manager preparing a budget will tell you, it can be hard predicting what will happen tomorrow, let alone a year from now. A myriad of factors ranging from the trends of the real estate market to local economic conditions impacting sales taxes and service charges can swing revenues by a wide margin. Shifting of political priorities at the state and federal levels can present funding surprises in the middle of a fiscal year. And unexpected emergencies, man-made and natural, can throw off the most detailed expenditure plans.

Forecasts can be used for 1) creating a more strategic context for evaluating the annual budget, 2) establishing a baseline for measuring the long-term impact of decisions, 3) testing the economic impact of best case and worst case funding scenarios, and 4) establishing a baseline projection of revenues, expenditures and related future cash flows and fund balances, which are key metrics in evaluating the organization's financial health.

The City of Wilson's baseline forecasts are based on recurring revenues and expenditures and projected five years into the future. Projections involve the conservative application of assumptions about future changes in revenues and expenditures. We use historical analysis to establish assumptions and project out by using a blended average of historical changes. Projections include certain assumptions about the economic cycle with consideration applied for potential legislative decision-making involving revenue sources.

GENERAL FUND
PROJECTION

	FY2020-21	FY2021-22	FY2022-23	FY2023-24	FY2024-25	FY2025-26
Revenues						
Property Taxes	$ 23,894,280	$ 25,648,366	$ 26,161,333	$ 26,684,560	$ 27,218,251	$ 27,762,616
Other Taxes	8,130,250	8,292,855	8,458,712	8,627,886	8,800,444	8,976,453
Intergovernmental	6,219,080	6,312,366	6,407,051	6,503,157	6,600,704	6,699,715
Sales/Charges for Services	6,515,740	6,613,476	6,712,678	6,813,368	6,915,569	7,019,303
Licenses, Permits, etc.	1,192,660	1,210,550	1,228,708	1,247,139	1,265,846	1,284,834
Miscellaneous Income	172,940	175,534	178,167	180,840	183,553	186,306
Investment Income	210,000	213,150	216,347	219,592	222,886	226,229
Interfund Transfers In	3,573,790	3,642,813	3,679,409	3,621,467	3,657,201	3,694,382
Fund Balance Appropriated	6,047,230	2,489,140	2,111,407	1,855,007	1,456,279	1,044,510
Total Revenues	**$ 55,955,970**	**$ 54,598,250**	**$ 55,153,812**	**$ 55,753,016**	**$ 56,320,733**	**$ 56,894,348**
Appropriations						
Personnel Services	$ 44,242,450	$ 44,795,481	$ 45,355,425	$ 45,922,368	$ 46,496,398	$ 47,077,603
Operating Expenses	23,033,640	23,263,976	23,497,113	23,732,588	23,970,427	24,210,652
Recovered Costs	(15,565,800)	(15,799,287)	(16,036,276)	(16,276,820)	(16,520,972)	(16,768,787)
Capital Outlay	1,404,630	1,000,000	1,000,000	1,200,000	1,200,000	1,200,000
Debt Service	351,170	163,200	162,670			
Transfers to Other Funds	2,489,880	1,174,880	1,174,880	1,174,880	1,174,880	1,174,880
Total Appropriations	**$ 55,955,970**	**$ 54,598,250**	**$ 55,153,812**	**$ 55,753,016**	**$ 56,320,733**	**$ 56,894,348**

GENERAL FUND ASSUMPTIONS

Revenue Assumptions

FY2022 - FY2026

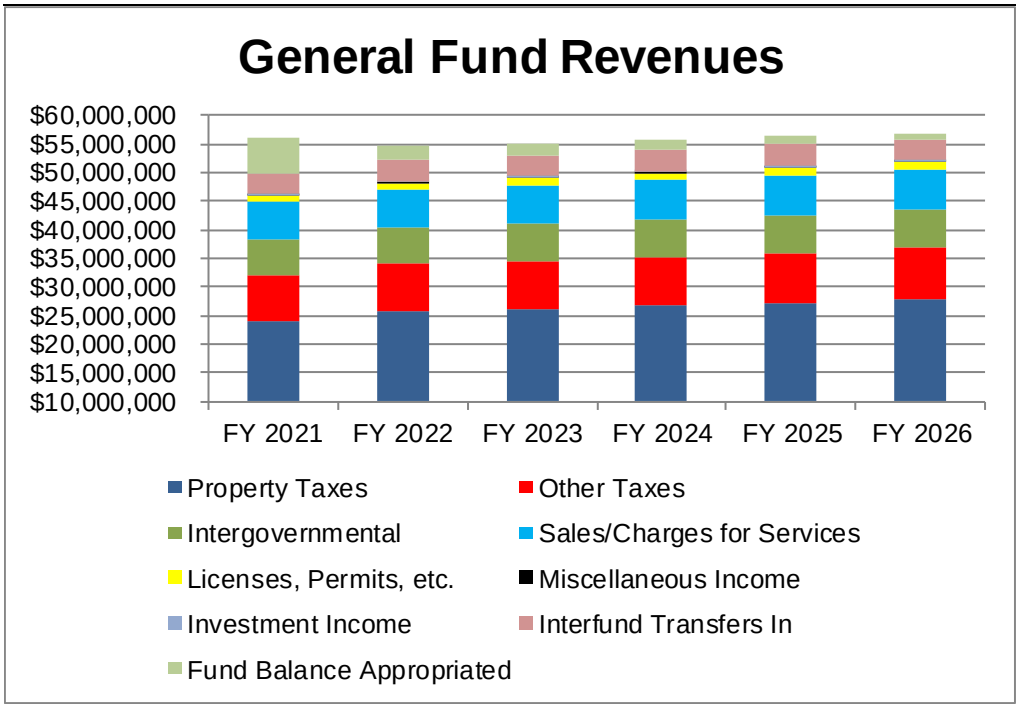
*Property Tax Base - Projected to grow at average 2.0% annually overall. (Includes 3.0 cent tax increase in 2022).
*Other taxes (sales taxes) are projected at 2% growth annually.
*Intergovernmental is projected at 1.5% growth annually.
*Sales/charges for services, Licenses and permits, Miscellaneous income, and Investment income are projected at 1.5% growth annually.
*Payment in Lieu of Taxes (PILOT) Transfer In projected at 4.0 growth annually.

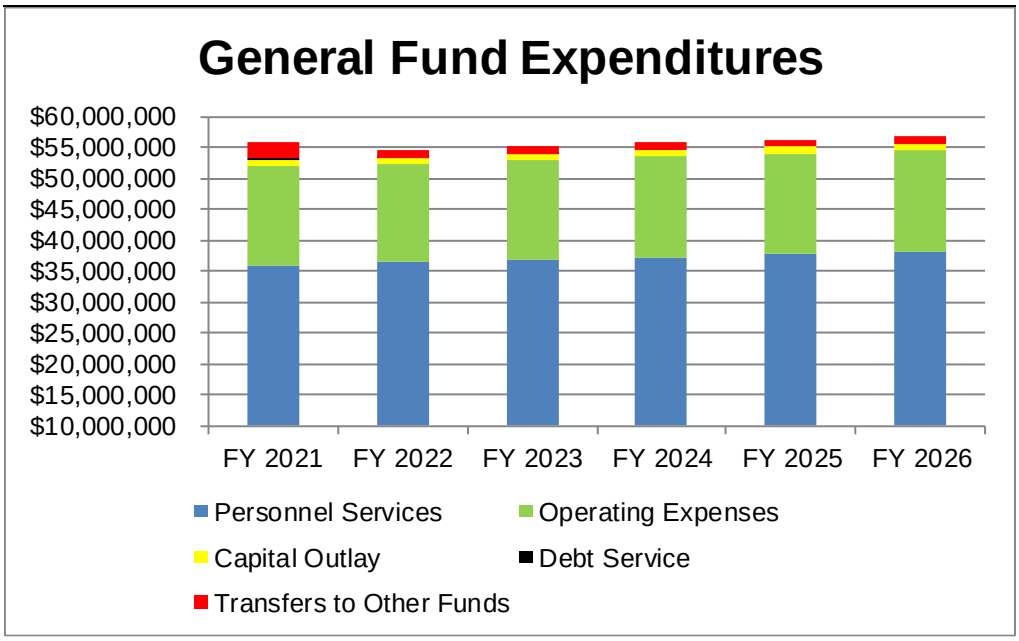
Appropriation Assumptions

FY2022 - FY2026

*Personnel Services - (all salaries and benefits) Appropriations are projected at average 1.25% growth annually.
*Operating expenses - Appropriations are projected at 1% growth annually.
*Recovered Costs - Appropriations are projected at 1.5% growth annually.
*Capital Outlay - Projected to be reduced the first two years and then increase year 3-5 due to reduction of debt service.
*Debt Service - Appropriations are projected at actual remaining debt service (no new debt payments projected).
*Transfers to Other Funds - Projected to remain flat.

GENERAL FUND ASSUMPTIONS





ELECTRIC FUND
PROJECTION

	FY2020-21	FY2021-22	FY2022-23	FY2023-24	FY2024-25	FY2025-26
Revenues						
Sales/Charges for Services	$ 125,599,410	$ 127,106,603	$ 130,284,268	$ 133,541,375	$ 135,143,872	$ 136,765,598
Miscellaneous Income	918,000	927,180	936,452	945,817	955,275	964,828
Investment Income		25,000	25,375	25,756	26,142	26,534
Fund Balance Appropriated	-					771,520
Total Revenues	**$ 126,517,410**	**$ 128,058,783**	**$ 131,246,095**	**$ 134,512,948**	**$ 136,125,289**	**$ 138,528,480**
Appropriations						
Personnel Services	$ 8,998,600	$ 9,111,083	$ 9,224,972	$ 9,340,284	$ 9,457,038	$ 9,575,251
Operating Expenses	20,371,060	20,692,830	21,210,326	21,739,595	22,067,526	22,398,540
Power Purchase	82,547,500	83,579,344	86,086,724	88,669,326	89,777,693	90,899,914
Recovered Costs	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)
Capital Outlay	7,870,000	8,615,000	8,230,000	8,280,000	8,200,000	8,200,000
Debt Service	1,578,500	881,770	1,287,230	1,247,690	1,356,600	2,156,750
Other Expenses	2,484,090	2,484,090	2,484,090	2,484,090	2,484,090	2,484,090
Transfers to Other Funds	2,797,660	2,824,666	2,852,753	2,881,963	2,912,342	2,943,935
Total Appropriations	**$ 126,517,410**	**$ 128,058,783**	**$ 131,246,095**	**$ 134,512,948**	**$ 136,125,289**	**$ 138,528,480**

ELECTRIC FUND ASSUMPTIONS

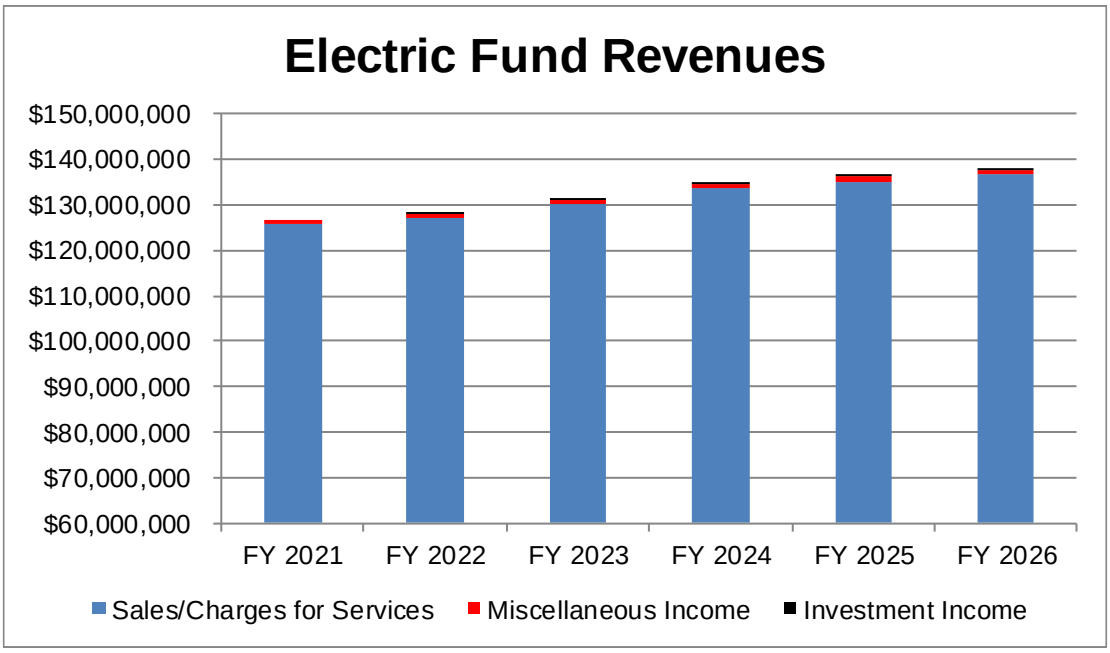
Revenue Assumptions
FY2022 - FY2026

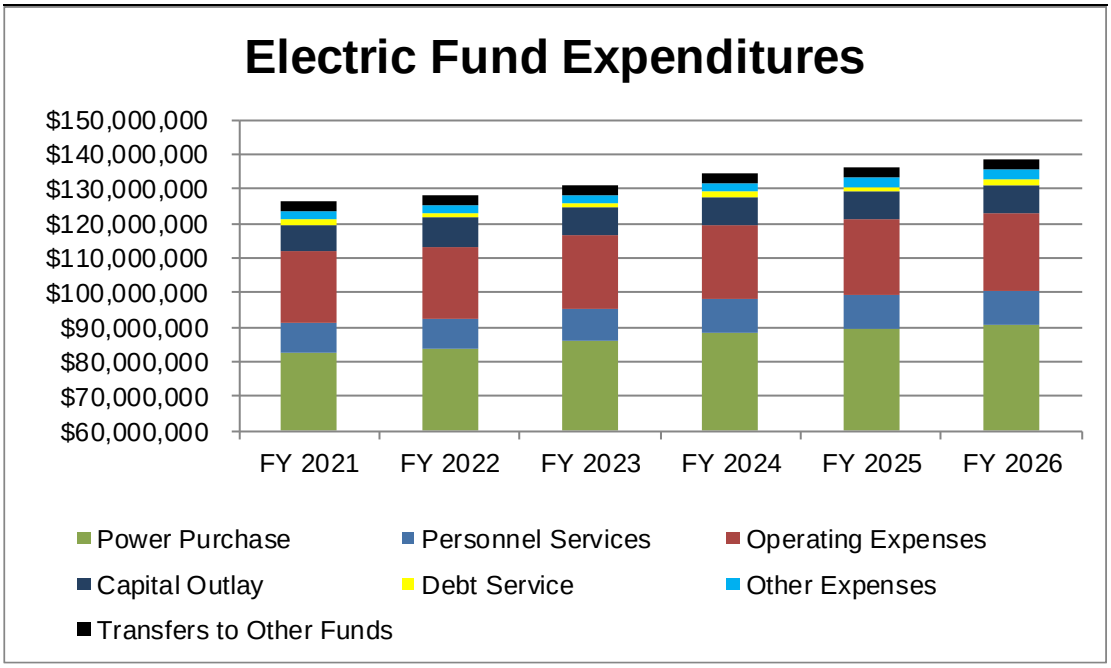
*Sales/Charges for Services are projected at 1.20% growth annually, with exception of 2023 and 2024 at 2.50% growth each
*Miscellaneous income is projected at 1.0% growth annually.
*Investment income is projected at 1.5% growth annually.

Appropriation Assumptions
FY2022 - FY2026

*Personnel Services (all salaries and benefits) appropriations are projected at average 1.25% growth annually.
*Operating expenses appropriations are projected at 1.5% growth annually, with exception of 2023 and 2024 at 2.50% growth each.
*Power Purchases - Projected at 1.25% growth annually (with projected rate increases of 3.0% in 2023 and 2024)
*Recovered Costs appropriations - Projected at 0% growth annually.
*Capital Outlay - Projected with slight increase; some variation due to changes in debt service payment by year.
*Debt Service appropriations - Projected at actual remaining debt service with no projected new debt payments.
*Other expenses - Projected to stay flat.
*Transfers to Other Funds - Projected at 0% growth annually. (Payment in lieu of taxes transfer is projected at 4% growth annually)

ELECTRIC FUND ASSUMPTIONS





GAS FUND
PROJECTION

	FY2020-21	FY2021-22	FY2022-23	FY2023-24	FY2024-25	FY2025-26
Revenues						
Sales/Charges for Services	$ 17,184,700	$ 17,356,547	$ 17,530,112	$ 17,705,413	$ 17,882,467	$ 18,061,292
Miscellaneous Income	9,000	9,090	9,181	9,273	9,366	9,460
Fund Balance Appropriated	372,060					
Total Revenues	**$ 17,565,760**	**$ 17,365,637**	**$ 17,539,293**	**$ 17,714,686**	**$ 17,891,833**	**$ 18,070,752**
Appropriations						
Personnel Services	$ 2,716,130	$ 2,750,082	$ 2,784,458	$ 2,819,264	$ 2,854,505	$ 2,890,186
Operating Expenses	3,403,380	3,450,630	3,499,796	3,547,592	3,598,030	3,647,713
Gas Purchase	8,250,720	8,333,227	8,416,559	8,500,725	8,585,732	8,671,589
Recovered Costs	(230,450)	(230,450)	(230,450)	(230,450)	(230,450)	(230,450)
Capital Outlay	1,425,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000
Debt Service	456,780	261,120	260,800	262,040	260,820	260,530
Other Expenses	159,570	159,570	159,570	159,570	159,570	159,570
Transfers to Other Funds	1,384,630	1,391,458	1,398,560	1,405,945	1,413,626	1,421,614
Total Appropriations	**$ 17,565,760**	**$ 17,365,637**	**$ 17,539,293**	**$ 17,714,686**	**$ 17,891,833**	**$ 18,070,752**

GAS FUND ASSUMPTIONS

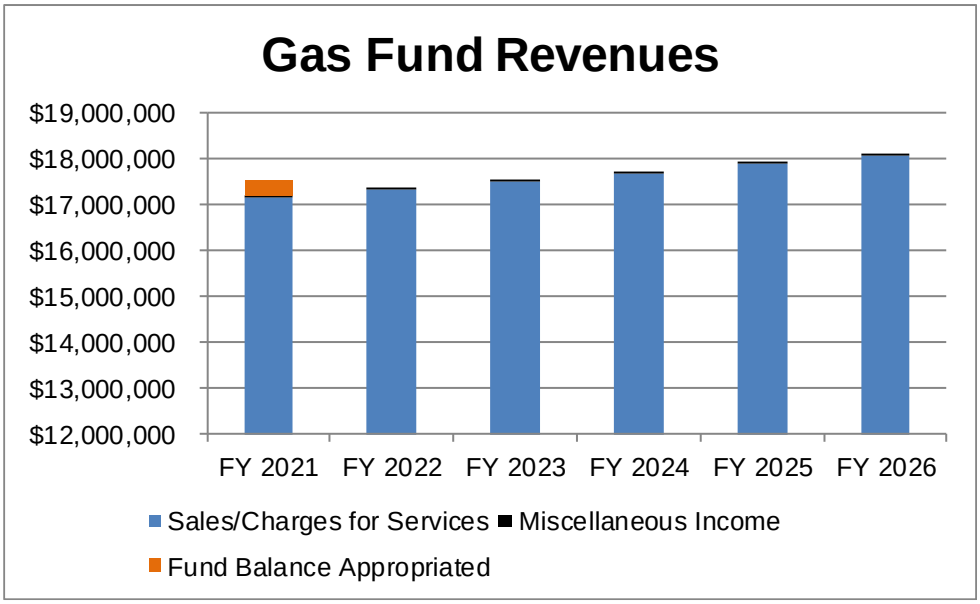
Revenue Assumptions
FY2022 - FY2026

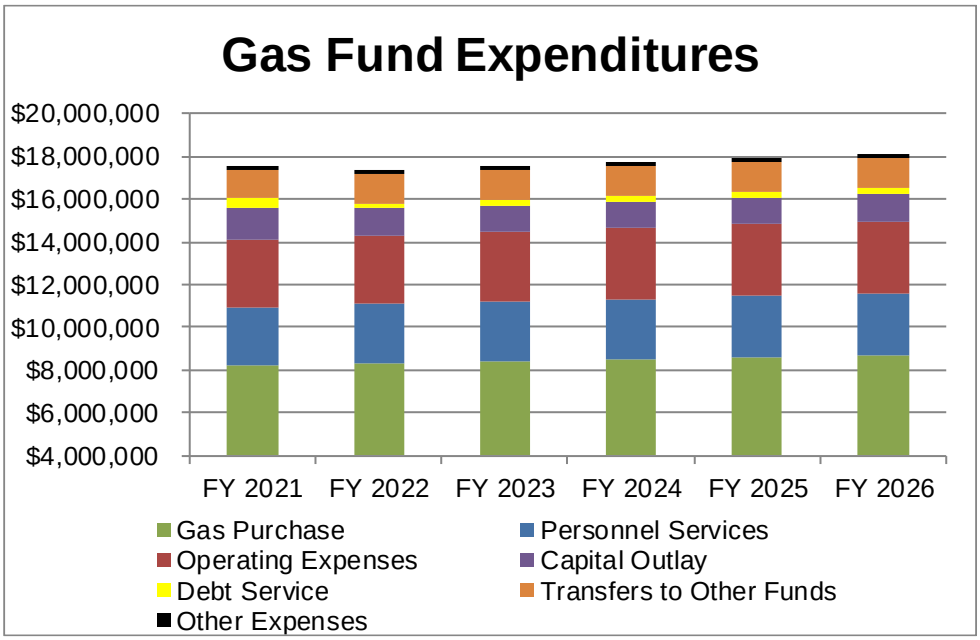
*Sales/Charges for Services are projected at 1.0% growth annually.
*Miscellaneous income is projected at 1.0% growth annually.
*Fund Balance appropriated is projected to be needed sligthly to cover a minimal amount of expenditures over the period.

Appropriation Assumptions
FY2022 - FY2026

*Personnel Services (all salaries and benefits) appropriations - Projected at average 1.25% growth annually.
*Operating expenses appropriations - Projected at 1.5% growth annually.
*Gas Purchases - Projected at 1.0% growth annually.
*Recovered Costs appropriations - Projected at 0% growth annually.
*Capital Outlay - Projected to reduce slightly year one, then stay flat remaining years.
*Debt Service appropriations - Projected at actual remaining debt service with no projected new debt payments.
*Other expenses - Projected to stay flat.
*Transfers to Other Funds - Projected at 0% growth annually. (Payment in lieu of taxes transfer is projected at 4% growth annually)

GAS FUND ASSUMPTIONS





WATER RESOURCES FUND
PROJECTION

	FY2020-21	FY2021-22	FY2022-23	FY2023-24	FY2024-25	FY2025-26
Revenues						
Sales/Charges for Services	$ 27,502,870	$ 27,777,899	$ 28,055,678	$ 28,336,235	$ 28,619,597	$ 28,905,793
Miscellaneous Income	720,130	727,331	734,604	741,950	749,370	756,864
Fund Balance Appropriated	1,045,370					
Total Revenues	**$ 29,268,370**	**$ 28,505,230**	**$ 28,790,282**	**$ 29,078,185**	**$ 29,368,967**	**$ 29,662,657**
Appropriations						
Personnel Services	$ 8,156,380	$ 8,258,335	$ 8,361,564	$ 8,466,084	$ 8,571,910	$ 8,679,059
Operating Expenses	13,385,340	13,586,615	13,789,598	13,994,581	14,205,587	14,417,398
Recovered Costs	(850,000)	(850,000)	(850,000)	(850,000)	(850,000)	(850,000)
Capital Outlay	910,500	1,295,000	2,260,000	3,290,000	3,290,000	3,310,000
Debt Service	3,966,150	3,215,280	2,229,120	1,977,520	1,951,470	1,906,200
Other Expenses	200,000	200,000	200,000	200,000	200,000	200,000
Transfers to Other Funds	3,500,000	2,800,000	2,800,000	2,000,000	2,000,000	2,000,000
Total Appropriations	**$ 29,268,370**	**$ 28,505,230**	**$ 28,790,282**	**$ 29,078,185**	**$ 29,368,967**	**$ 29,662,657**

WATER RESOURCES FUND ASSUMPTIONS

Revenue Assumptions

FY2022 - FY2026

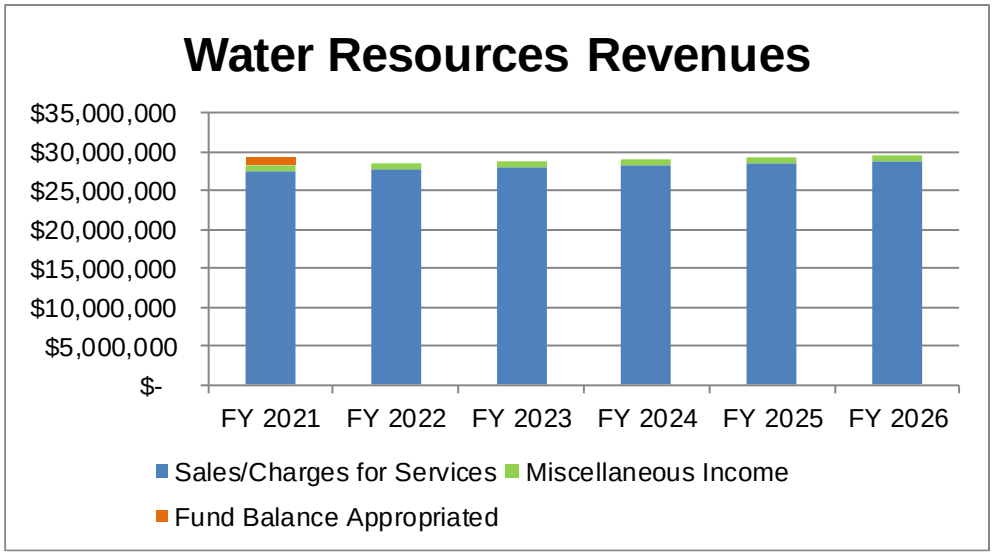
*Sales/Charges for Services - Projected at 1.0% growth annually.
*Miscellaneous income - Projected at 1.0% growth annually.
*Fund Balance appropriated is not projected to be needed after year 2021 based on current projection.

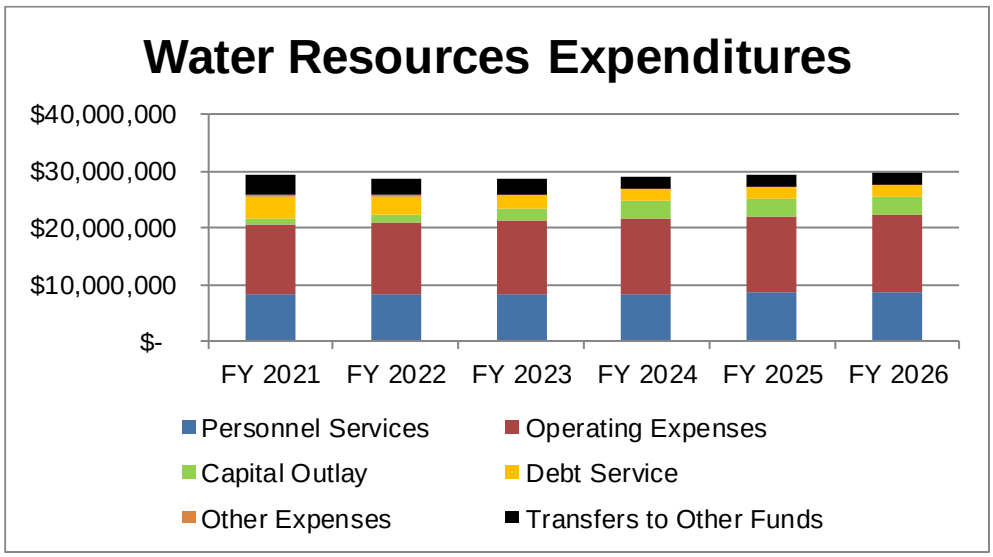
Appropriation Assumptions

FY2022 - FY2026

*Personnel Services (all salaries and benefits) appropriations - Projected at average 1.25% growth annually.
*Operating expenses appropriations - Projected at 1.5% growth annually.
*Recovered Costs appropriations - Projected at 0% growth annually.
*Capital Outlay - Projected to increase as debt service requirements decrease.
*Debt Service appropriations - Projected at actual remaining debt service with no projected new debt payments.
*Other expenses - Projected to stay flat.
*Transfers to Other Funds - Projected at amounts expected for the funding of major capital projects.

WATER RESOURCES FUND ASSUMPTIONS





BROADBAND FUND
PROJECTION

	FY2020-21	FY2021-22	FY2022-23	FY2023-24	FY2024-25	FY2025-26
Revenues						
Sales/Charges for Services	$ 17,471,110	$ 17,645,821	$ 17,822,279	$ 18,000,502	$ 18,180,507	$ 18,362,312
Miscellaneous Income	579,000	837,685	850,250	863,004	875,949	889,088
Investment Income		10,000	10,150	10,302	10,457	10,614
Fund Balance Appropriated		489,878				
Total Revenues	**$ 18,050,110**	**$ 18,983,384**	**$ 18,682,679**	**$ 18,873,808**	**$ 19,066,913**	**$ 19,262,014**
Appropriations						
Personnel Services	$ 3,061,650	$ 3,099,921	$ 3,138,670	$ 3,177,903	$ 3,217,627	$ 3,257,847
Operating Expenses	13,902,300	14,110,428	14,429,294	14,840,010	15,103,051	15,811,132
Recovered Costs	(2,791,510)	(2,791,510)	(2,791,510)	(2,791,510)	(2,791,510)	(2,791,510)
Capital Outlay	-	-	1,500,000	2,500,000	2,500,000	2,750,000
Debt Service	3,643,120	4,330,000	2,171,680	912,860	803,200	
Interfund Loan Repayment	234,550	234,545	234,545	234,545	234,545	234,545
Total Appropriations	**$ 18,050,110**	**$ 18,983,384**	**$ 18,682,679**	**$ 18,873,808**	**$ 19,066,913**	**$ 19,262,014**

BROADBAND FUND ASSUMPTIONS

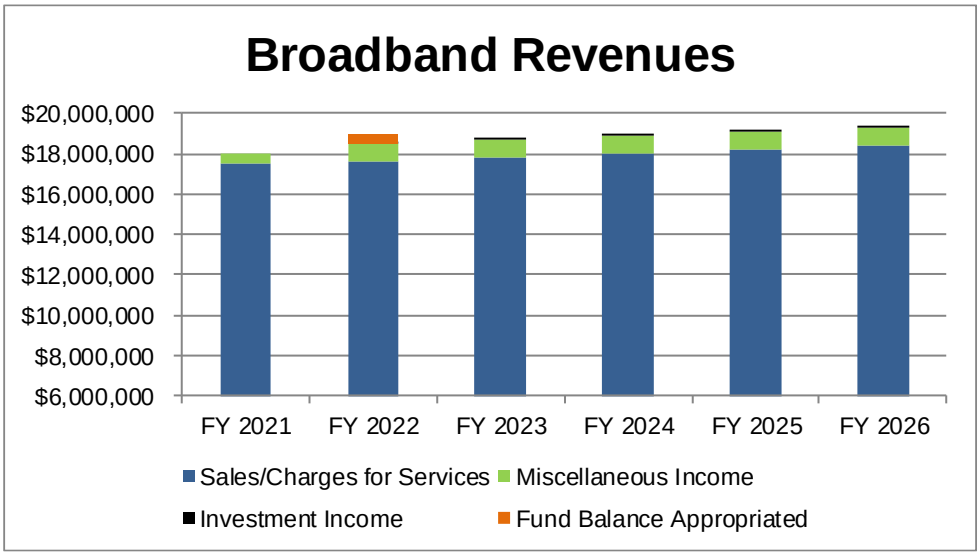
Revenue Assumptions
FY2022 - FY2026

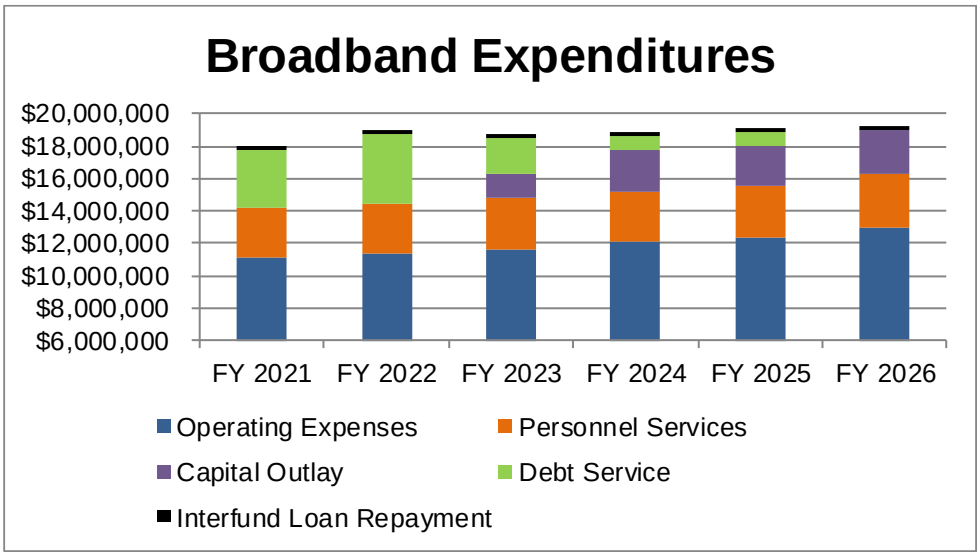
*Sales/Charges for Services - Projected at 1.0% growth annually.
*Miscellaneous income - Projected at 1.5% growth annually.
*Investment income - Projected at 1.5% growth annually.
*Fund Balance appropriated - Projected to be used substantially in year 2 as debt service increases.

Appropriation Assumptions
FY2022 - FY2026

*Personnel Services (all salaries and benefits) appropriations - Projected at average 1.25% growth annually.
*Operating expenses appropriations - Projected at 1.5% growth annually.
*Recovered Costs appropriations - Projected at 0% growth annually.
*Capital Outlay - Projected to increase as debt service requirements decrease.
*Debt Service appropriations - Projected at actual remaining debt service with no projected new debt payments.
*Interfund Loan Repayment - Projected at actual remaining repayment schedule.

BROADBAND FUND ASSUMPTIONS





Capital Improvement Planning

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COMMUNITY INVESTMENT - CAPITAL IMPROVEMENT PLAN EXECUTIVE SUMMARY

A responsibility of local government officials is the preservation, maintenance, and improvement of capital assets. The Capital Improvement Plan (CIP) is the city's long-range strategic planning framework that addresses preservation, maintenance, and improvements to the infrastructure, parks and recreation, and other community facilities within the city. The CIP is used as an instrument to evaluate long-term capital needs and requests of the city and to establish timely and cost-effective funding for the projects that are identified and prioritized based on need and funding availability.

The CIP document covers a five-year span and is reviewed and updated annually. Documentation preparation takes approximately six months. During this time, city staff collects information, develops a draft of the project request for each of the departments - including timelines and costs, and prioritizes each project. The needs greatly outpace the resources available to address adequately, so many projects are deferred each year. Criteria utilized in assessing and prioritizing CIP projects include: City Council goals, public safety, operational efficiency, citizen input, economic growth, availability of funding, condition of existing facilities, protection and conservation, and beautification.

The goals of this community investment CIP are to:

- ☑ provide a systematic approach to replacing and repairing deteriorating infrastructure
- ☑ add new facilities that will enhance the quality of life for the residents of the City of Wilson
- ☑ develop a comprehensive strategy for the replacement of major capital items

This plan is a living document, highly dependent on the present economic conditions and is subject to changes. The operating budget and the CIP are closely related. Capital projects can impact future operating budgets either positively or negatively due to an increase or decrease in staffing, maintenance costs, or by providing capacity for new programs or services. In many cases, the completion of capital projects will impact a department's operating budget as projects are completed and require maintenance and upkeep. Some facilities may require additional utilities, such as electricity and water, above current consumption levels; however, an impact may not be readily evident when projects are funded and then constructed over several years. Consequently, the impacts of capital projects on the annual operating budget are estimated when available and noted in the CIP under each project when identified. While some completed projects may have little to no staffing or operating/maintenance costs associated with them (i.e. replacement of a culvert), others may bear considerable annual costs (i.e. the opening of a newly constructed fire station) that must be built into the City's operating budget. Most projects will not have an operating impact in the year during which they are funded since this is typically the construction/installation phase. Also, if a project is a renovation which does not include expansion and the operating costs are already captured in the department's annual operating budget, no additional operating costs will be identified.

Each project and departmental project summary clearly states the operational impact that will occur if the project transpires. Year one of the five-year CIP is used as the basis for the annual budget for capital projects in their associated departments. Additionally, any operational impact related to a project intended to be carried out in the first budget year of this plan is utilized in building the current year budget. The annual budget process may present further refinement to projects, project costs, and funding, and/or financing alternatives. The CIP does not appropriate money. The City's annual budget sets the appropriation authority levels for the subsequent year.

In summary, the CIP is a five-year community investment strategy for the funding and construction or repair of City buildings, streets, roads, storm drains, parks and recreation centers, drinking and waste water treatment, along with public utilities, energy related, electric, gas and broadband delivery system enhancements. The Capital Improvement Plan for FY 2021 – FY 2025 is shared on the pages that follow. This year's CIP includes projects in the General Fund, Electric Fund, Gas Fund, Water Resources Fund, Downtown Development Fund, and Operations Center Fund. While uncertainties related to the overall economic outlook remain a concern and an influence for funding all of the projects, each of these projects are identified for planning and will be carried out as funding permits. In those instances that a project is not carried out in the year identified for planning purposes, the project will be re-evaluated in the subsequent year, modified (if warranted) and moved to the next budget year, if still intended. All projects are reviewed annually based on the above criteria.

5-Year Strategic Capital Improvement Plan

Synchronizes Community Investment Projects with the Annual Operating Budget

City Council Visions, Goals, Initiatives

Public Safety Plan

Public Works Plan

Electric Utility Plan

Water Resources Plan

Broadband Plan

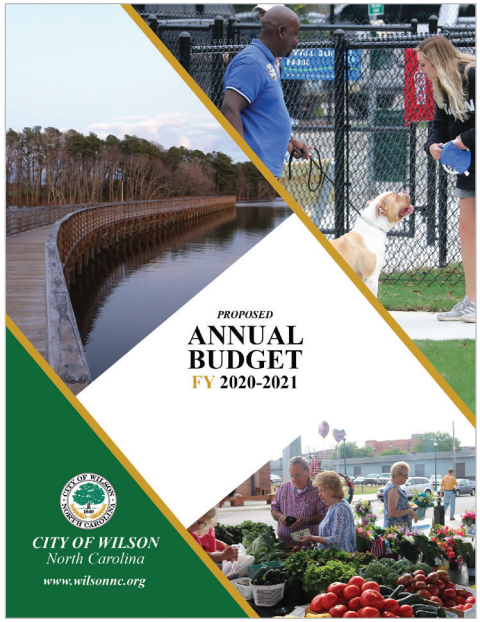
Industrial Air Center Plan

5-Year Capital Improvement Plan

Municipal Facilities Plan

Downtown Development Master Plan

Comprehensive Plan



Capital Improvement Plan Introduction

We respectfully submit to you the Capital Improvement Plan (CIP) for fiscal years (FY) 2021 through 2025. This strategic planning document is a five-year outlook for anticipated capital projects designed to facilitate decision makers in the acquisition and systematic replacement of capital assets. These projects are primarily related to improvements in public safety, public service, parks and recreation, public utilities and facilities. Capital projects include tangible assets with a useful life of more than two years and require an expenditure of at least $50,000; or for vehicles and equipment, have a useful life of at least fifteen years and a cost of at least $150,000.

This advance planning of City projects increases public awareness, helps the City Council and staff makes choices and provides a basis for logical, reasonable, balanced decision-making. Updating the plan annually allows flexibility to respond to changing circumstances and needs reflective of our current and projected economic environment. The CIP takes into consideration the visions, goals and initiatives that Council has set for the City. Accordingly, the projects presented in the document are aligned with these goals and initiatives. Optimal capital planning provides a process that considers all possible projects at the same time and produces a planning program that balances projects, funding sources and timing schedules. The needs greatly outpace the resources available to address adequately, so many projects are deferred each year.

The development and update of the CIP is an on-going activity that is part of the overall annual budgeting process.
The first year of the CIP is called the Capital Budget. The Capital Budget is incorporated into the annual City Budget, which then appropriates the funds necessary to implement the capital improvement projects that will be undertaken in that budget year. The CIP is presented each year as a five-year planning guide and does not represent approval of any particular project. Individual projects in the CIP are given final approval when they are approved as a project. Individual capital project budgets are approved by the City Council. Information on individual projects can be found in the Capital Projects section.

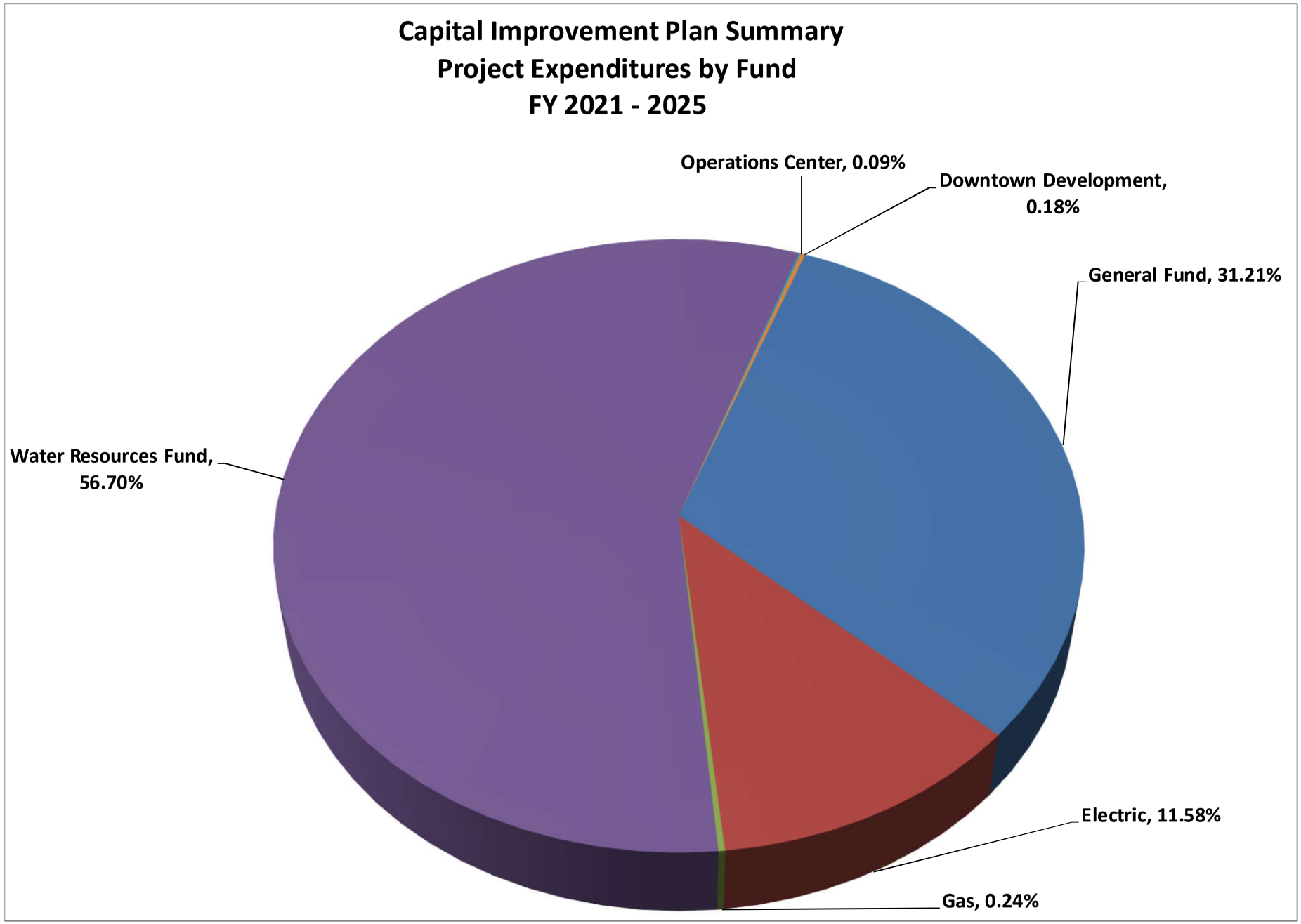
An important criterion to consider when developing a Capital Improvement Plan is the financial impact that a completed capital project will have on a municipality's operating budget. While some completed projects may have little to no staffing or operating/maintenance costs associated with them (i.e. the replacement of a culvert), others may bear considerable annual costs (i.e. the opening of a newly constructed fire station) that must be built into the City's operating budget. The operating impacts, which are known at this point, have been included for capital projects under the Additional Operating Impact section.

While an integral role of the Capital Improvement Plan is to inform you of the planned projects and the financial impact of the many worthy projects, it is important to communicate that certain influences, especially during challenging economic times, can delay the timeline for any project. Thank you for the opportunity to present this document.

CAPITAL IMPROVEMENTS SUMMARY - ALL FUNDS
2021 - 2025

All Funds	2020-21	2021-22	2022-23	2023-24	2024-25	Total
Projects by Department						
Administrative Services	$ 102,000	$ -	$ -	$ -	$ -	$ 102,000
Police	221,200	1,611,560	767,840	9,113,460	915,160	12,629,220
Fire	110,000	3,204,870	5,454,870	1,304,870	709,740	10,784,350
Parks & Recreation	1,050,000	6,665,200	1,383,000	750,000	725,000	10,573,200
Public Works	425,000	127,570	81,720	107,000	110,000	851,290
Electric	4,340,000	4,094,500	1,451,410	1,510,860	1,572,940	12,969,710
Gas	270,000					270,000
Water Resources	4,850,000	19,200,000	12,850,000	15,100,000	11,490,000	63,490,000
Downtown Development		200,000				200,000
Operations Center	100,000					100,000
Total Project Costs	**$ 11,468,200**	**$ 35,103,700**	**$ 21,988,840**	**$ 27,886,190**	**$ 15,522,840**	**$ 111,969,770**

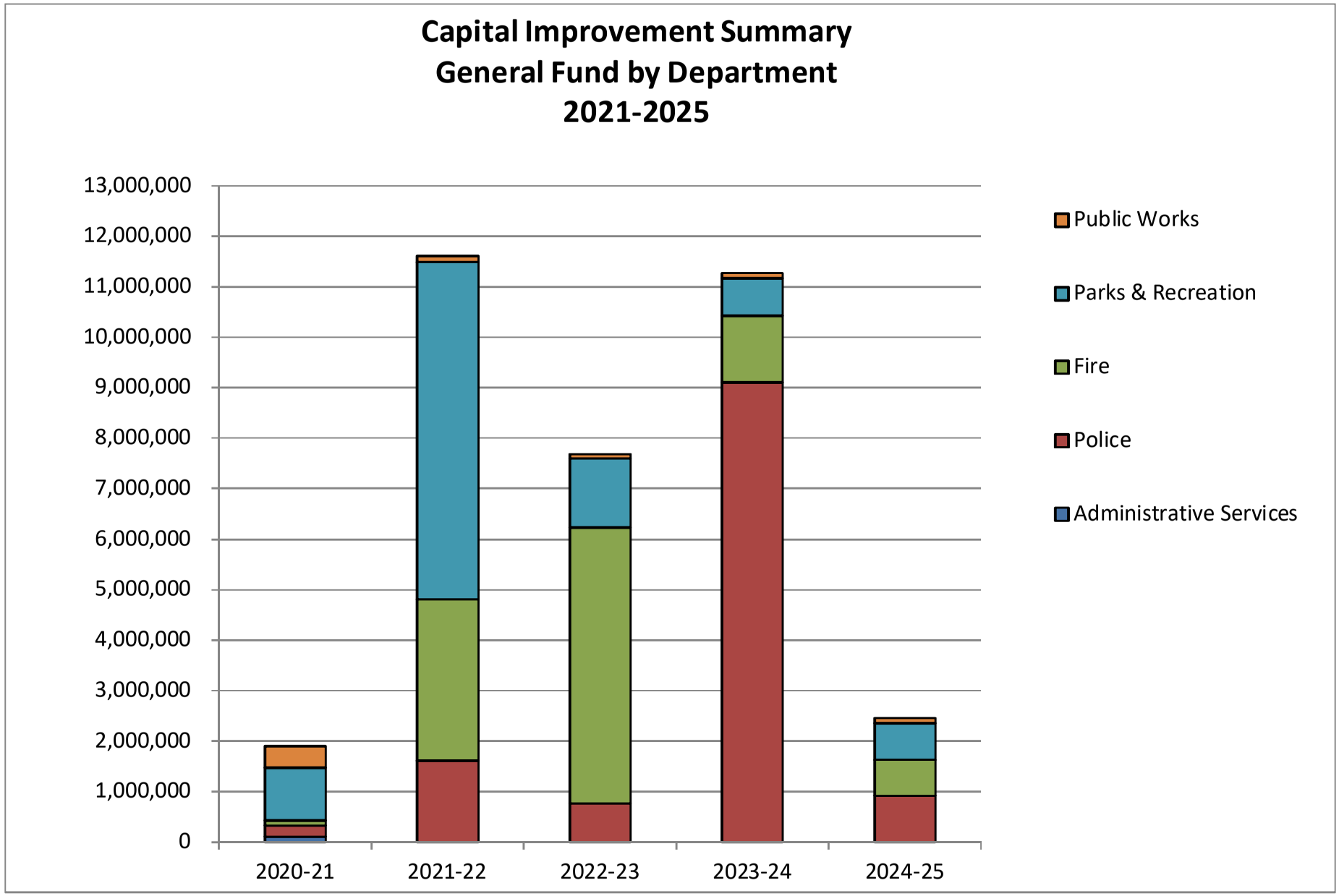
Funding Sources	2020-21	2021-22	2022-23	2023-24	2024-25	Total
Current Revenues	$ 9,110,000	$ 6,494,500	$ 4,201,410	$ 1,510,860	$ 2,462,940	$ 23,779,710
Grants: Federal/State/Local	600,000					600,000
Debt: Bond/Installment Purchase Financing		16,800,000	10,100,000	22,560,000	10,600,000	60,060,000
Capital Project Fund Reserves	350,000					350,000
Fund Balance	1,408,200	11,809,200	7,687,430	3,815,330	2,459,900	27,180,060
Total Funding Sources	**$ 11,468,200**	**$ 35,103,700**	**$ 21,988,840**	**$ 27,886,190**	**$ 15,522,840**	**$ 111,969,770**
Additional Operating Impact	$ -	$ 42,590	$ (8,030)	$ (8,650)	$ (9,260)	$ 16,650
New Debt Service	-	1,836,000	4,208,200	4,954,400	4,839,480	15,838,080
Grand Total Costs	**$ 11,468,200**	**$ 36,982,290**	**$ 26,189,010**	**$ 32,831,940**	**$ 20,353,060**	**$ 127,824,500**


Capital Improvement Plan Summary
Project Expenditures by Fund
FY 2021 - 2025
Operations Center, 0.09%
Downtown Development, 0.18%
General Fund, 31.21%
Water Resources Fund, 56.70%
Electric, 11.58%
Gas, 0.24%

CAPITAL IMPROVEMENTS SUMMARY - GENERAL FUND
2021 - 2025

General Fund	2020-21	2021-22	2022-23	2023-24	2024-25	Total ALL Requests
General Fund Projects Capital by Department						
Administrative Services	$ 102,000	$ -	$ -	$ -	$ -	$ 102,000
Police	221,200	1,611,560	767,840	9,113,460	915,160	12,629,220
Fire	110,000	3,204,870	5,454,870	1,304,870	709,740	10,784,350
Parks & Recreation	1,050,000	6,665,200	1,383,000	750,000	725,000	10,573,200
Public Works	425,000	127,570	81,720	107,000	110,000	851,290
Subtotal for Submitted Projects	**$ 1,908,200**	**$ 11,609,200**	**$ 7,687,430**	**$ 11,275,330**	**$ 2,459,900**	**$ 34,940,060**
Additional Operating Impact	**$ -**	**$ (7,410)**	**$ (8,030)**	**$ (8,650)**	**$ (9,260)**	**$ (33,350)**
New Debt Service	**-**	**-**	**-**	**671,400**	**656,480**	**1,327,880**
Grand Total	**$ 1,908,200**	**$ 11,601,790**	**$ 7,679,400**	**$ 11,938,080**	**$ 3,107,120**	**$ 36,234,590**

General Fund	2020-21	2021-22	2022-23	2023-24	2024-25	Project Total:
FUNDING SOURCES:						
Grants: Federal/State/Local	$ 600,000	$ -	$ -	$ -	$ -	$ 600,000
Debt: Bonds/Install. Proceeds	-	-	-	7,460,000	-	7,460,000
Fund Balance	1,308,200	11,609,200	7,687,430	3,815,330	2,459,900	26,880,060
Subtotal of Funding Sources for Projects	**$ 1,908,200**	**$ 11,609,200**	**$ 7,687,430**	**$ 11,275,330**	**$ 2,459,900**	**$ 34,940,060**
Additional Operating Impact	**$ -**	**$ (7,410)**	**$ (8,030)**	**$ (8,650)**	**$ (9,260)**	**$ (33,350)**
New Debt Service	**-**	**-**	**-**	**671,400**	**656,480**	**1,327,880**
Grand Total	**$ 1,908,200**	**$ 11,601,790**	**$ 7,679,400**	**$ 11,938,080**	**$ 3,107,120**	**$ 36,234,590**


Capital Improvement Summary
General Fund by Department
2021-2025
13,000,000
12,000,000
11,000,000
10,000,000
9,000,000
8,000,000
7,000,000
6,000,000
5,000,000
4,000,000
3,000,000
2,000,000
1,000,000
0
2020-21
2021-22
2022-23
2023-24
2024-25
Public Works
Parks & Recreation
Fire
Police
Administrative Services

PROJECTS SUMMARY - GENERAL FUND

PROJECT NUMBER	CAPITAL PROJECTS	PRIOR YEARS	2020-21	2021-22	2022-23	2023-24	2024-25	Total Years
AS-01	Pointing Up Exterior of City Hall	$ -	$ 102,000	$ -	$ -	$ -	$ -	102,000
PO-01	Police Vehicle Replacement Plan	-	221,200	331,760	331,760	331,760	331,760	1,548,240
PO-02	Police Replacement of Portable Radios	-	-	291,700	291,700	291,700	583,400	1,458,500
PO-03	Police Headquarters	-	-	600,000	120,000	8,490,000	-	9,210,000
PO-04	Police Armored Rescue Vehicle	-	-	353,970	-	-	-	353,970
PO-05	Downtown Cameras	-	-	34,130	24,380	-	-	58,510
FR-01	FO 103 E7 Replacement	-	-	650,000	-	-	-	650,000
FR-02	Replacement of Support 1 FO 111 & Squad 1 FO 030	-	-	550,000	-	-	-	550,000
FR-03	Station Maintenance	-	20,000	50,000	50,000	50,000	50,000	220,000
FR-04	Training Center Upgrades	-	90,000	-	-	-	-	90,000
FR-05	Replacement of F114 Quint	-	-	1,200,000	-	-	-	1,200,000
FR-06	Fire Station 6	-	-	500,000	4,150,000	1,000,000	-	5,650,000
FR-07	Replacement of all 800 MH Radios	-	-	154,870	154,870	154,870	309,740	774,350
FR-08	Structural Firefighting Protective Equipment	-	-	-	100,000	100,000	100,000	300,000
FR-09	Expansion of Fire Safety House to include Community Risk Offices	-	-	100,000	300,000	-	-	400,000
FR-10	Pumper Replacement F116	-	-	-	700,000	-	-	700,000
FR-11	Douglas Street Fire Station Renovation	-	-	-	-	-	250,000	250,000
PR-01	Fleming Stadium II Renovations	30,000	50,000	1,874,000	-	-	-	1,924,000
PR-02	Wiggins Mill Park Improvements	200,000	200,000	2,100,000	-	-	-	2,300,000
PR-03	Toisnot Park Renovations	-	-	450,000	450,000	-	-	900,000
PR-04	J. Burt Gillette Lot Field #7 and #8	-	-	140,000	-	-	-	140,000
PR-05	Tennis Court Renovations	-	-	480,000	-	-	-	480,000
PR-06	Wedgewood Golf Greens Conversion	-	-	135,000	-	-	-	135,000
PR-07	Cart Paths at Wedgewood Golf Course	-	-	125,000	125,000	125,000	125,000	500,000
PR-08	Contentnea Creek Blueway Construction/Kayak Launch	-	100,000	50,000	-	-	-	150,000
PR-09	All Children's Playground Resurface	-	-	127,000	-	-	-	127,000
PR-10	Wedgewood Putting Green & Driving Range Renovations	-	-	75,000	-	-	-	75,000
PR-11	New Signage for all Parks/Facilities	-	-	150,000	-	-	-	150,000
PR-12	Mathis Park Tennis/Pickle ball Resurfacing	-	-	125,000	-	-	-	125,000
PR-13	New Shelters at Vera Pope, Pender St, & Reid St. Facilities	-	-	25,000	25,000	25,000	-	75,000
PR-14	Splash Pad at Reid Street Center	-	-	175,000	175,000	-	-	350,000
PR-15	Playground Combo Replacement	-	-	80,000	80,000	-	-	160,000
PR-16	Pave Toisnot Parking Lot	-	-	75,000	-	-	-	75,000
PR-17	Additional Parking Lot Behind Recreation Park Center	-	-	150,000	-	-	-	150,000
PR-18	City-Wide Greenway System (Hominy Creek Greenway)	365,000	700,000	329,200	528,000	600,000	600,000	2,757,200
PW-01	Barnes Street Parking Lot Redesign	-	300,000	-	-	-	-	300,000
PW-02	Sidewalk Construction Program	-	100,000	83,000	60,000	71,000	70,000	384,000
PW-03	Bicycle Safety Improvements	-	25,000	44,570	21,720	36,000	40,000	167,290
	Total Projects Summary	**$ 595,000**	**$ 1,908,200**	**$ 11,609,200**	**$ 7,687,430**	**$ 11,275,330**	**$ 2,459,900**	**$ 34,940,060**

ADDITIONAL OPERATING IMPACT - GENERAL FUND

PROJECT NUMBER	CAPITAL PROJECTS	PRIOR YEARS	2020-21	2021-22	2022-23	2023-24	2024-25	Total Years
AS-01	Pointing Up Exterior of City Hall	$ -	$ -	$ -	$ -	$ -	$ -	-
PO-01	Police Vehicle Replacement Plan	-	-	-	-	-	-	-
PO-02	Police Replacement of Portable Radios	-	-	(7,410)	(8,030)	(8,650)	(9,260)	(33,350)
PO-03	Police Headquarters	-	-	-	-	-	-	-
PO-04	Police Armored Rescue Vehicle	-	-	-	-	-	-	-
PO-05	Downtown Cameras	-	-	-	-	-	-	-
FR-01	FO 103 E7 Replacement	-	-	-	-	-	-	-
FR-02	Replacement of Support 1 FO 111 & Squad 1 FO 030	-	-	-	-	-	-	-
FR-03	Station Maintenance	-	-	-	-	-	-	-
FR-04	Training Center Upgrades	-	-	-	-	-	-	-
FR-05	Replacement of F114 Quint	-	-	-	-	-	-	-
FR-06	Fire Station 6	-	-	-	-	-	-	-
FR-07	Replacement of all 800 MH Radios	-	-	-	-	-	-	-
FR-08	Structural Firefighting Protective Equipment	-	-	-	-	-	-	-
FR-09	Expansion of Fire Safety House to include Community Risk Offices	-	-	-	-	-	-	-
FR-10	Pumper Replacement F116	-	-	-	-	-	-	-
FR-11	Douglas Street Fire Station Renovation	-	-	-	-	-	-	-
PR-01	Fleming Stadium II Renovations	-	-	-	-	-	-	-
PR-02	Wiggins Mill Park Improvements	-	-	-	-	-	-	-
PR-03	Toisnot Park Renovations	-	-	-	-	-	-	-
PR-04	J. Burt Gillette Lot Field #7 and #8	-	-	-	-	-	-	-
PR-05	Tennis Court Renovations	-	-	-	-	-	-	-
PR-06	Wedgewood Golf Greens Conversion	-	-	-	-	-	-	-
PR-07	Cart Paths at Wedgewood Golf Course	-	-	-	-	-	-	-
PR-08	Contentnea Creek Blueway Construction/Kayak Launch	-	-	-	-	-	-	-
PR-09	All Children's Playground Resurface	-	-	-	-	-	-	-
PR-10	Wedgewood Putting Green & Driving Range Renovations	-	-	-	-	-	-	-
PR-11	New Signage for all Parks/Facilities	-	-	-	-	-	-	-
PR-12	Mathis Park Tennis/Pickle ball Resurfacing	-	-	-	-	-	-	-
PR-13	New Shelters at Vera Pope, Pender St, & Reid St. Facilities	-	-	-	-	-	-	-
PR-14	Splash Pad at Reid Street Center	-	-	-	-	-	-	-
PR-15	Playground Combo Replacement	-	-	-	-	-	-	-
PR-16	Pave Toisnot Parking Lot	-	-	-	-	-	-	-
PR-17	Additional Parking Lot Behind Recreation Park Center	-	-	-	-	-	-	-
PR-18	City-Wide Greenway System (Hominy Creek Greenway)	-	-	-	-	-	-	-
PW-01	Barnes Street Parking Lot Redesign	-	-	-	-	-	-	-
PW-02	Sidewalk Construction Program	-	-	-	-	-	-	-
PW-03	Bicycle Safety Improvements	-	-	-	-	-	-	-
	Total Additional Operating Impact	**$ -**	**$ -**	**$ (7,410)**	**$ (8,030)**	**$ (8,650)**	**$ (9,260)**	**$ (33,350)**

NEW DEBT SERVICE - GENERAL FUND

PROJECT NUMBER	CAPITAL PROJECTS	PRIOR YEARS	2020-21	2021-22	2022-23	2023-24	2024-25	Total Years
AS-01	Pointing Up Exterior of City Hall	$ -	$ -	$ -	$ -	$ -	$ -	-
PO-01	Police Vehicle Replacement Plan	-	-	-	-	-	-	-
PO-02	Police Replacement of Portable Radios	-	-	-	-	-	-	-
PO-03	Police Headquarters	-	-	-	-	671,400	656,480	1,327,880
PO-04	Police Armored Rescue Vehicle	-	-	-	-	-	-	-
PO-05	Downtown Cameras	-	-	-	-	-	-	-
FR-01	FO 103 E7 Replacement	-	-	-	-	-	-	-
FR-02	Replacement of Support 1 FO 111 & Squad 1 FO 030	-	-	-	-	-	-	-
FR-03	Station Maintenance	-	-	-	-	-	-	-
FR-04	Training Center Upgrades	-	-	-	-	-	-	-
FR-05	Replacement of F114 Quint	-	-	-	-	-	-	-
FR-06	Fire Station 6	-	-	-	-	-	-	-
FR-07	Replacement of all 800 MH Radios	-	-	-	-	-	-	-
FR-08	Structural Firefighting Protective Equipment	-	-	-	-	-	-	-
FR-09	Expansion of Fire Safety House to include Community Risk Offices	-	-	-	-	-	-	-
FR-10	Pumper Replacement F116	-	-	-	-	-	-	-
FR-11	Douglas Street Fire Station Renovation	-	-	-	-	-	-	-
PR-01	Fleming Stadium II Renovations	-	-	-	-	-	-	-
PR-02	Wiggins Mill Park Improvements	-	-	-	-	-	-	-
PR-03	Toisnot Park Renovations	-	-	-	-	-	-	-
PR-04	J. Burt Gillette Lot Field #7 and #8	-	-	-	-	-	-	-
PR-05	Tennis Court Renovations	-	-	-	-	-	-	-
PR-06	Wedgewood Golf Greens Conversion	-	-	-	-	-	-	-
PR-07	Cart Paths at Wedgewood Golf Course	-	-	-	-	-	-	-
PR-08	Contentnea Creek Blueway Construction/Kayak Launch	-	-	-	-	-	-	-
PR-09	All Children's Playground Resurface	-	-	-	-	-	-	-
PR-10	Wedgewood Putting Green & Driving Range Renovations	-	-	-	-	-	-	-
PR-11	New Signage for all Parks/Facilities	-	-	-	-	-	-	-
PR-12	Mathis Park Tennis/Pickle ball Resurfacing	-	-	-	-	-	-	-
PR-13	New Shelters at Vera Pope, Pender St, & Reid St. Facilities	-	-	-	-	-	-	-
PR-14	Splash Pad at Reid Street Center	-	-	-	-	-	-	-
PR-15	Playground Combo Replacement	-	-	-	-	-	-	-
PR-16	Pave Toisnot Parking Lot	-	-	-	-	-	-	-
PR-17	Additional Parking Lot Behind Recreation Park Center	-	-	-	-	-	-	-
PR-18	City-Wide Greenway System (Hominy Creek Greenway)	-	-	-	-	-	-	-
PW-01	Barnes Street Parking Lot Redesign	-	-	-	-	-	-	-
PW-02	Sidewalk Construction Program	-	-	-	-	-	-	-
PW-03	Bicycle Safety Improvements	-	-	-	-	-	-	-
	Total New Debt Service	**$ -**	**$ -**	**$ -**	**$ -**	**$ 671,400**	**$ 656,480**	**$ 1,327,880**

CAPITAL IMPROVEMENTS SUMMARY - ELECTRIC FUND
2021 - 2025

Electric Fund	2020-21	2021-22	2022-23	2023-24	2024-25	Total ALL Requests
Electric Fund Projects - Capital	$ 4,340,000	$ 4,094,500	$ 1,451,410	$ 1,510,860	$ 1,572,940	$ 12,969,710
Subtotal for Submitted Projects	**$ 4,340,000**	**$ 4,094,500**	**$ 1,451,410**	**$ 1,510,860**	**$ 1,572,940**	**$ 12,969,710**
Additional Operating Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
New Debt Service	**-**	**-**	**-**	**-**	**-**	**-**
Grand Total	**$ 4,340,000**	**$ 4,094,500**	**$ 1,451,410**	**$ 1,510,860**	**$ 1,572,940**	**$ 12,969,710**

Electric Fund	2020-21	2021-22	2022-23	2023-24	2024-25	Project Total:
FUNDING SOURCES:						
Enterprise Revenue	$ 4,340,000	$ 4,094,500	$ 1,451,410	$ 1,510,860	$ 1,572,940	$ 12,969,710
Subtotal of Funding Sources for Projects	**$ 4,340,000**	**$ 4,094,500**	**$ 1,451,410**	**$ 1,510,860**	**$ 1,572,940**	**$ 12,969,710**
Additional Operating Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
New Debt Service	**-**	**-**	**-**	**-**	**-**	**-**
Grand Total	**$ 4,340,000**	**$ 4,094,500**	**$ 1,451,410**	**$ 1,510,860**	**$ 1,572,940**	**$ 12,969,710**

PROJECTS SUMMARY - ELECTRIC FUND

PROJECT NUMBER	CAPITAL PROJECTS	PRIOR YEARS	2020-21	2021-22	2022-23	2023-24	2024-25	Total Years
EL-01	Advanced Metering Infrastructure (AMI)	$ -	$ 500,000	$ 512,500	$ 525,310	$ 538,450	$ 551,910	$ 2,628,170
EL-02	Heavy Equipment	-	840,000	882,000	926,100	972,410	1,021,030	4,641,540
EL-03	LED Street Lighting	-	2,700,000	2,700,000				5,400,000
EL-04	Transportation Modernization	-	300,000					300,000
	Total Projects Summary	**$ -**	**$ 4,340,000**	**$ 4,094,500**	**$ 1,451,410**	**$ 1,510,860**	**$ 1,572,940**	**$ 12,969,710**

ADDITIONAL OPERATING IMPACT - ELECTRIC FUND

PROJECT NUMBER	CAPITAL PROJECTS	PRIOR YEARS	2020-21	2021-22	2022-23	2023-24	2024-25	Total Years
EL-01	Advanced Metering Infrastructure (AMI)	$ -	$ -	$ -	$ -	$ -	$ -	$ -
EL-02	Heavy Equipment	-	-	-	-	-	-	-
EL-03	LED Street Lighting	-	-	-	-	-	-	-
EL-04	Transportation Modernization	-	-	-	-	-	-	-
	Total Additional Operating Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

NEW DEBT SERVICE - ELECTRIC FUND

PROJECT NUMBER	CAPITAL PROJECTS	PRIOR YEARS	2020-21	2021-22	2022-23	2023-24	2024-25	Total Years
EL-01	Advanced Metering Infrastructure (AMI)	$ -	$ -	$ -	$ -	$ -	$ -	$ -
EL-02	Heavy Equipment	-	-	-	-	-	-	-
EL-03	LED Street Lighting	-	-	-	-	-	-	
EL-04	Transportation Modernization	-	-	-	-	-	-	-
	Total New Debt Service	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

CAPITAL IMPROVEMENTS SUMMARY - GAS FUND
2021-2025

Gas Fund	2020-21	2021-22	2022-23	2023-24	2024-25	Total ALL Requests
Gas Fund Projects - Capital	$ 270,000	$ -	$ -	$ -	$ -	$ 270,000
Subtotal for Submitted Projects	**$ 270,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 270,000**
Additional Operating Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
New Debt Service	**-**	**-**	**-**	**-**	**-**	**-**
Grand Total	**$ 270,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 270,000**

Gas Fund	2020-21	2021-22	2022-23	2023-24	2024-25	Project Total:
FUNDING SOURCES:						
Enterprise Revenue	$ 270,000	$ -	$ -	$ -	$ -	$ 270,000
Subtotal of Funding Sources for Projects	**$ 270,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 270,000**
Additional Operating Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
New Debt Service	**-**	**-**	**-**	**-**	**-**	**-**
Grand Total	**$ 270,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 270,000**

PROJECTS SUMMARY - GAS FUND

PROJECT NUMBER	CAPITAL PROJECTS	PRIOR YEARS	2020-21	2021-22	2022-23	2023-24	2024-25	Total Years
GS-01	Directional Drill	$ -	$ 270,000	$ -	$ -	$ -	$ -	$ 270,000
	Total Projects Summary	**$ -**	**$ 270,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 270,000**

ADDITIONAL OPERATING IMPACT - GAS FUND

PROJECT NUMBER	CAPITAL PROJECTS	PRIOR YEARS	2020-21	2021-22	2022-23	2023-24	2024-25	Total Years
GS-01	Directional Drill	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	Total Additional Operating Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

NEW DEBT SERVICE - GAS FUND

PROJECT NUMBER	CAPITAL PROJECTS	PRIOR YEARS	2020-21	2021-22	2022-23	2023-24	2024-25	Total Years
GS-01	Directional Drill	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	Total New Debt Service	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

CAPITAL IMPROVEMENTS SUMMARY - WATER RESOURCES FUND
2021 - 2025

Water Resources Fund	2020-21	2021-22	2022-23	2023-24	2024-25	Total ALL Requests
Water Resources Fund Projects - Capital	$ 4,850,000	$ 19,200,000	$ 12,850,000	$ 15,100,000	$ 11,490,000	$ 63,490,000
Subtotal for Submitted Projects	**$ 4,850,000**	**$ 19,200,000**	**$ 12,850,000**	**$ 15,100,000**	**$ 11,490,000**	**$ 63,490,000**
Additional Operating Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
New Debt Service	**-**	**1,836,000**	**4,208,200**	**4,283,000**	**4,183,000**	**14,510,200**
Grand Total	**$ 4,850,000**	**$ 21,036,000**	**$ 17,058,200**	**$ 19,383,000**	**$ 15,673,000**	**$ 78,000,200**

Water Resources Fund	2020-21	2021-22	2022-23	2023-24	2024-25	Project Total:
FUNDING SOURCES:						
Enterprise Revenue	$ 4,500,000	$ 2,400,000	$ 2,750,000	$ -	$ 890,000	$ 10,540,000
Debt/Bonds/Install. Proceeds	-	16,800,000	10,100,000	15,100,000	10,600,000	52,600,000
Capital Reserves	350,000	-	-	-	-	350,000
Subtotal of Funding Sources for Projects	**$ 4,850,000**	**$ 19,200,000**	**$ 12,850,000**	**$ 15,100,000**	**$ 11,490,000**	**$ 63,490,000**
Additional Operating Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
New Debt Service	**-**	**1,836,000**	**4,208,200**	**4,283,000**	**4,183,000**	**14,510,200**
Grand Total	**$ 4,850,000**	**$ 21,036,000**	**$ 17,058,200**	**$ 19,383,000**	**$ 15,673,000**	**$ 78,000,200**

PROJECTS SUMMARY - WATER RESOURCES FUND

PROJECT NUMBER	CAPITAL PROJECTS	PRIOR YEARS	2020-21	2021-22	2022-23	2023-24	2024-25	Total Years
WR-01	Wiggins Mill Expansion 12 to 16 MGD, 2300V to 480V	$ 2,000,000	$ 3,000,000	$ 15,000,000	$ 6,400,000	$ -	$ -	$ 24,400,000
WR-02	Hominy Creek WWTP Expansion from 14 to 17.3 MGD	-	-	-	2,900,000	13,200,000	10,000,000	26,100,000
WR-03	Stantonsburg WW Pump Station Upgrade	2,400,000	600,000	-	-	-	-	600,000
WR-04	Influent Pump Station Bar Screen and Flood Protection	649,000	-	800,000	-	-	-	800,000
WR-05	Hominy Creek Turboblower 3 and 4	200,000	900,000	800,000	-	-	-	1,700,000
WR-06	Contentnea WW Mechanical Bar Screen	-	-	-	-	-	890,000	890,000
WR-07	Programmable Logic Controllers (PLC) Upgrade of WWTP SCADA	-	350,000	300,000	-	-	-	650,000
WR-08	Steel 24 inch Water Line Replacement Phase II	-	-	-	-	1,300,000	600,000	1,900,000
WR-09	Hominy Creek WWTP - #6 Clarifier & RAS Pump Station	-	-	1,800,000	1,800,000	-	-	3,600,000
WR-10	Sewer Outfall Expansion Contentnea Pump Station to Merck Split	-	-	-	1,000,000	600,000	-	1,600,000
WR-11	Bar Screen Replacement at WWTP Headworks	-	-	500,000	750,000	-	-	1,250,000
	Total Projects Summary	**$ 5,249,000**	**$ 4,850,000**	**$ 19,200,000**	**$ 12,850,000**	**$ 15,100,000**	**$ 11,490,000**	**$ 63,490,000**

ADDITIONAL OPERATING IMPACT - WATER RESOURCES FUND

PROJECT NUMBER	CAPITAL PROJECTS	PRIOR YEARS	2020-21	2021-22	2022-23	2023-24	2024-25	Total Years
WR-01	Wiggins Mill Expansion 12 to 16 MGD, 2300V to 480V	$ -	$ -	$ -	$ -	$ -	$ -	$ -
WR-02	Hominy Creek WWTP Expansion from 14 to 17.3 MGD	-	-	-	-	-	-	-
WR-03	Stantonsburg WW Pump Station Upgrade	-	-	-	-	-	-	-
WR-04	Influent Pump Station Bar Screen and Flood Protection	-	-	-	-	-	-	-
WR-05	Hominy Creek Turboblower 3 and 4	-	-	-	-	-	-	-
WR-06	Contentnea WW Mechanical Bar Screen	-	-	-	-	-	-	-
WR-07	Programmable Logic Controllers (PLC) Upgrade of WWTP SCADA	-	-	-	-	-	-	-
WR-08	Steel 24 inch Water Line Replacement Phase II	-	-	-	-	-	-	-
WR-09	Hominy Creek WWTP - #6 Clarifier & RAS Pump Station	-	-	-	-	-	-	-
WR-10	Sewer Outfall Expansion Contentnea Pump Station to Merck Split	-	-	-	-	-	-	-
WR-11	Bar Screen Replacement at WWTP Headworks	-	-	-	-	-	-	-
	Total Additional Operating Impact	$ -	$ -	$ -	$ -	$ -	$ -	$ -

NEW DEBT SERVICE - WATER RESOURCES FUND

PROJECT NUMBER	CAPITAL PROJECTS	PRIOR YEARS	2020-21	2021-22	2022-23	2023-24	2024-25	Total Years
WR-01	Wiggins Mill Expansion 12 to 16 MGD, 2300V to 480V	$ -	$ -	$ 1,512,000	$ 1,478,400	$ 1,444,800	$ 1,411,200	$ 5,846,400
WR-02	Hominy Creek WWTP Expansion from 14 to 17.3 MGD	-	-	-	2,169,000	2,120,800	2,072,600	6,362,400
WR-03	Stantonsburg WW Pump Station Upgrade	-	-	-	-	-	-	-
WR-04	Influent Pump Station Bar Screen and Flood Protection	-	-	-	-	-	-	-
WR-05	Hominy Creek Turboblower 3 and 4	-	-	-	-	-	-	-
WR-06	Contentnea WW Mechanical Bar Screen	-	-	-	-	-	-	-
WR-07	Programmable Logic Controllers (PLC) Upgrade of WWTP SCADA	-	-	-	-	-	-	-
WR-08	Steel 24 inch Water Line Replacement Phase II	-	-	-	-	171,000	167,200	338,200
WR-09	Hominy Creek WWTP - #6 Clarifier & RAS Pump Station	-	-	324,000	316,800	309,600	302,400	1,252,800
WR-10	Sewer Outfall Expansion Contentnea Pump Station to Merck Split	-	-	-	244,000	236,800	229,600	710,400
WR-11	Bar Screen Replacement at WWTP Headworks	-	-	-	-	-	-	-
	Total New Debt Service	**$ -**	**$ -**	**$ 1,836,000**	**$ 4,208,200**	**$ 4,283,000**	**$ 4,183,000**	**$ 14,510,200**

CAPITAL IMPROVEMENTS SUMMARY - DOWNTOWN DEVELOPMENT FUND
2021 - 2025

Downtown Development Fund	2020-21	2021-22	2022-23	2023-24	2024-25	Total ALL Requests
Downtown Development Fund Projects - Capital	$	$ 200,000	$	$	$ -	$ 200,000
Subtotal for Submitted Projects	**$ -**	**$ 200,000**	**$ -**	**$ -**	**$ -**	**$ 200,000**
Additional Operating Impact	**$ -**	**$ 50,000**	**$ -**	**$ -**	**$ -**	**$ 50,000**
New Debt Service	**-**	**-**	**-**	**-**	**-**	**-**
Grand Total	**$ -**	**$ 250,000**	**$ -**	**$ -**	**$ -**	**$ 250,000**

Downtown Development Fund	2020-21	2021-22	2022-23	2023-24	2024-25	Project Total:
FUNDING SOURCES:						
Fund Balance	$	$ 200,000	$	$	$ -	$ 200,000
Subtotal of Funding Sources for Projects	**$ -**	**$ 200,000**	**$ -**	**$ -**	**$ -**	**$ 200,000**
Additional Operating Impact	**$ -**	**$ 50,000**	**$ -**	**$ -**	**$ -**	**$ 50,000**
New Debt Service	**-**	**-**	**-**	**-**	**-**	**-**
Grand Total	**$ -**	**$ 250,000**	**$ -**	**$ -**	**$ -**	**$ 250,000**

PROJECTS SUMMARY - DOWNTOWN DEVELOPMENT FUND

PROJECT NUMBER	CAPITAL PROJECTS	PRIOR YEARS	2020-21	2021-22	2022-23	2023-24	2024-25	Total Years
DD-01	Downtown Parking Management	$ -	$ -	$ 200,000	$ -	$ -	$ -	$ 200,000
	Total Projects Summary	**$ -**	**$ -**	**$ 200,000**	**$ -**	**$ -**	**$ -**	**$ 200,000**

ADDITIONAL OPERATING IMPACT - DOWNTOWN DEVELOPMENT FUND

PROJECT NUMBER	CAPITAL PROJECTS	PRIOR YEARS	2020-21	2021-22	2022-23	2023-24	2024-25	Total Years
DD-01	Downtown Parking Management	$ -	$ -	$ 50,000	$ -	$ -	$ -	$ 50,000
	Total Additional Operating Impact	**$ -**	**$ -**	**$ 50,000**	**$ -**	**$ -**	**$ -**	**$ 50,000**

NEW DEBT SERVICE - DOWNTOWN DEVELOPMENT FUND

PROJECT NUMBER	CAPITAL PROJECTS	PRIOR YEARS	2020-21	2021-22	2022-23	2023-24	2024-25	Total Years
DD-01	Downtown Parking Management	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	Total New Debt Service	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

CAPITAL IMPROVEMENTS SUMMARY - OPERATIONS CENTER
2021 - 2025

Operations Center	2020-21	2021-22	2022-23	2023-24	2024-25	Total ALL Requests
Operations Center Projects - Capital	$ 100,000	$ -	$ -	$ -	$ -	$ 100,000
Subtotal for Submitted Projects	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 100,000**
Additional Operating Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
New Debt Service	**-**	**-**	**-**	**-**	**-**	**-**
Grand Total	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 100,000**

Operations Center	2020-21	2021-22	2022-23	2023-24	2024-25	Project Total:
FUNDING SOURCES:						
Fund Balance	$ 100,000	$ -	$ -	$ -	$ -	$ 100,000
Subtotal of Funding Sources for Projects	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 100,000**
Additional Operating Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
New Debt Service	**-**	**-**	**-**	**-**	**-**	**-**
Grand Total	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 100,000**

PROJECTS SUMMARY - OPERATIONS CENTER

PROJECT NUMBER	CAPITAL PROJECTS	PRIOR YEARS	2020-21	2021-22	2022-23	2023-24	2024-25	Total Years
OC-01	Miscellaneous Building Renovations - Operations Center	$ -	$ 100,000	$ -	$ -	$ -	$ -	$ 100,000
	Total Projects Summary	**$ -**	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 100,000**

ADDITIONAL OPERATING IMPACT - OPERATIONS CENTER

PROJECT NUMBER	CAPITAL PROJECTS	PRIOR YEARS	2020-21	2021-22	2022-23	2023-24	2024-25	Total Years
OC-01	Miscellaneous Building Renovations - Operations Center	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	Total Additional Operating Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

NEW DEBT SERVICE - OPERATIONS CENTER

PROJECT NUMBER	CAPITAL PROJECTS	PRIOR YEARS	2020-21	2021-22	2022-23	2023-24	2024-25	Total Years
OC-01	Miscellaneous Building Renovations - Operations Center	$ -	$ -	$ -	$ -	$ -	$ -	$ -
	Total New Debt Service	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**